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THRU : Chief, Language and Area School  
CO/OS/TR  
Chief, Plans and Policy

23 October 1959

Suggestions re IOE Course

1. At the DTR's staff meeting on 23 October 1959 you mentioned that you would appreciate having some additional "case data" for the IOE course. Judging by the types of students who will probably attend the "re-trial run" beginning on 7 December, I think it is absolutely essential that any theory you present be tied in closely with practical examples of how the theory may be most effectively applied to specific or general operational problems.

2. I do not think OTR can "sell" this new course to DD/P on the basis of personal adjustment to overseas living and service alone. I believe it must go further than that, and be directed more at enabling the intelligence officer or operations officer to do his job better. For example, I feel that the IOE has a direct relevance to such activities as PP target analysis. I have attached, without his prior approval or that of CO/OS/TR, extracts of a draft paper being prepared by Mr. [REDACTED] for a PP training project. You may find these, or parts of them, of interest and value.

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3. [REDACTED] has had some unusual, I think, training experiences involving complex cultural and ethnic problems of a very real operational nature, and if [REDACTED] approves, I recommend that you talk with him.

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4. Finally, [REDACTED] and I would be very happy to talk over with you or your staff any of the major points you make in the course; perhaps we can then offer some concrete cases from the [REDACTED] or SFA area which would be of some value.

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Attachment  
As stated above

[REDACTED]

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Date: 5 JAN 78 By: 022

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